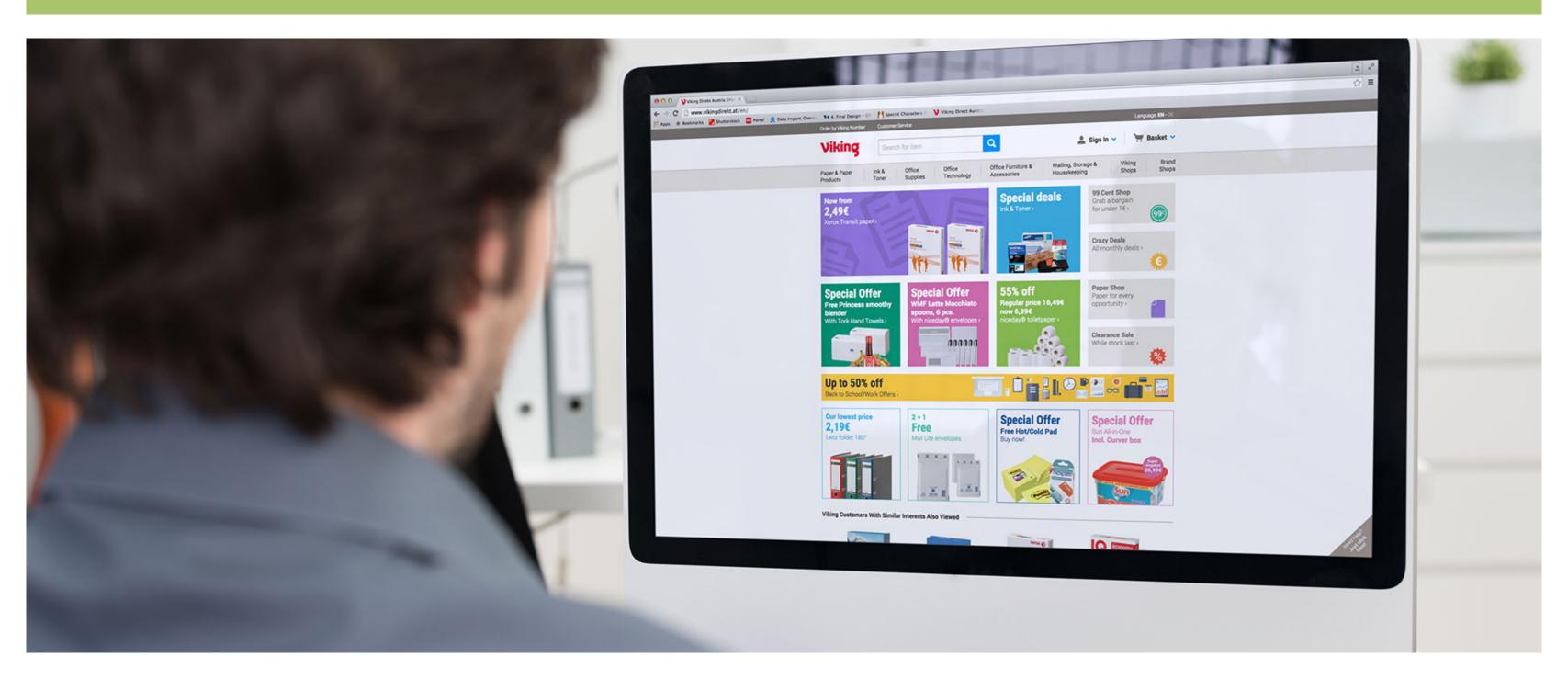


Office Depot's eCommerce Replatforming Hybris Commerce Implementation in 13 Sprints

Roy Egas Head of e-commerce delivery group Office Depot Europe



1. Who is Office Depot / Viking





Who is Office Depot / Viking

Office Depot, Inc. is a global supplier of office products and services.

In Europe we have two brands:

- Office Depot, which supplies small, medium and large corporations
- **Viking**, which has a distinctive small- and medium-sized business focus, along with a growing consumer and home-office audience.











Office Depot / Viking in Europe

Founded in 1986 by opening the first store in Fort Lauderdale, Florida.

Today there are 1800+

Office Depot is the number 1 reseller of products and services for the office in Europe

Two brands in Europe: Office Depot & Viking

Office Depot is active in 30 European countries

31 different web sites

Retail stores in 2 European countries

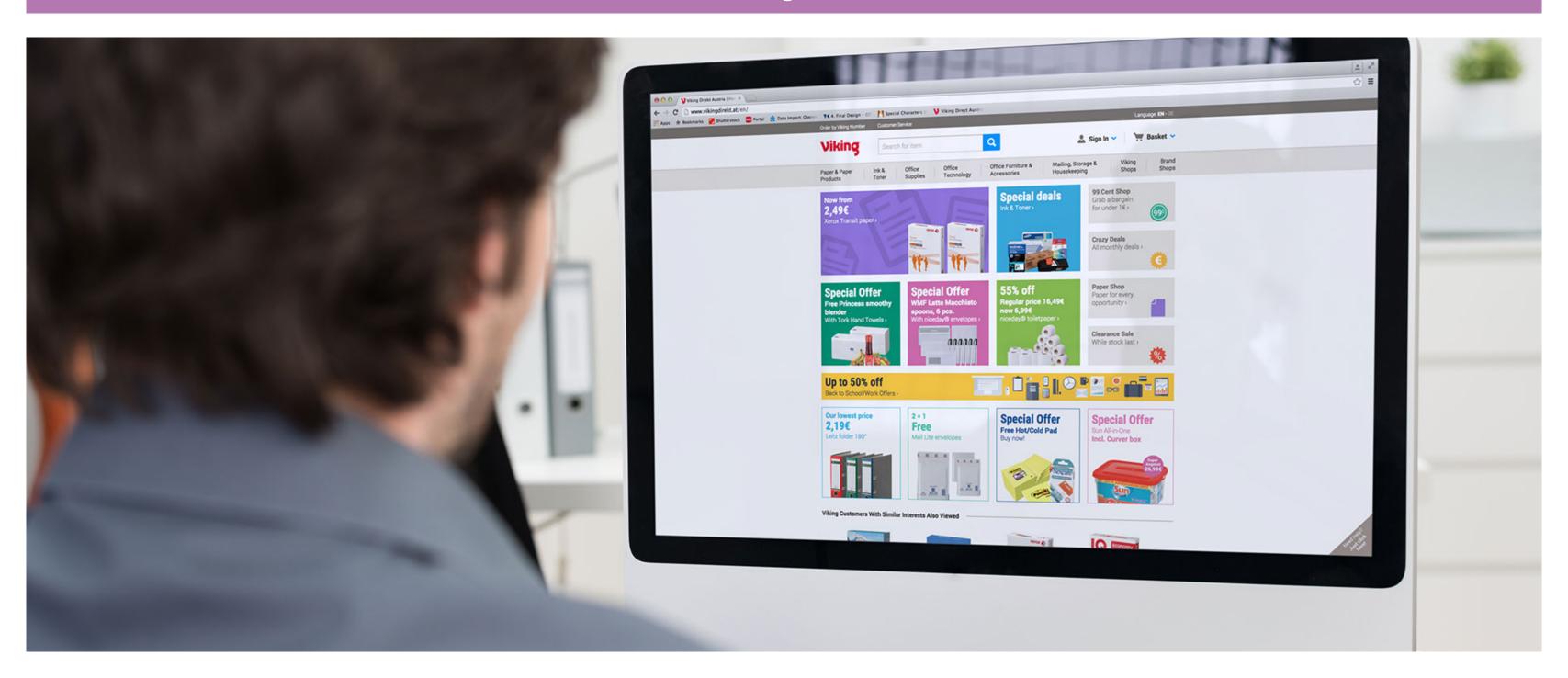
We send out > 66,5 million catalogues annually

We process > 85.000 orders per day

We deliver each day > 250.000 parcels

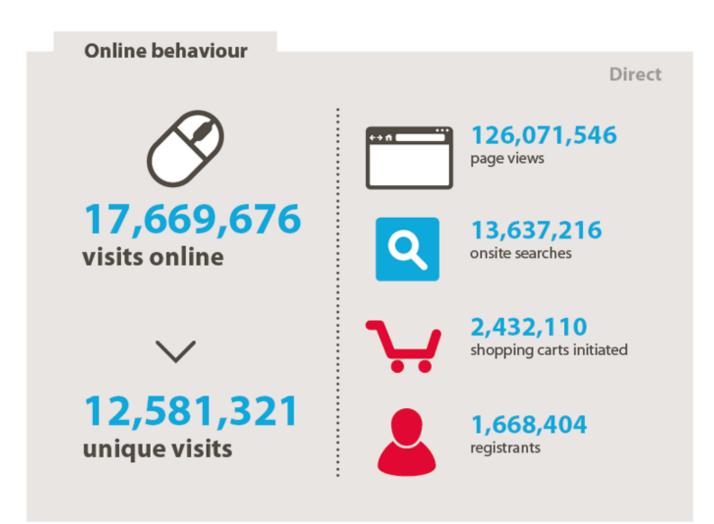


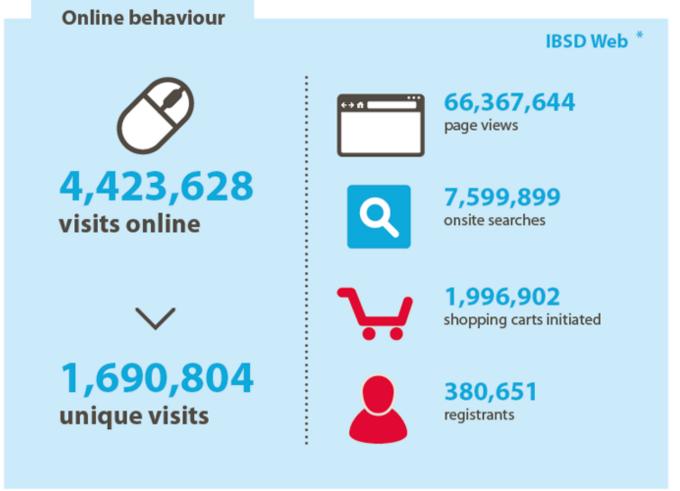
2. eCommerce at Office Depot





eCommerce at Office Depot & Viking





*IBSD = Ebusiness without Eprocurement sales





Why a Replatforming Project?

Multiple platforms
(31 websites)

Poor to deliver and adapt

Slow to react to market

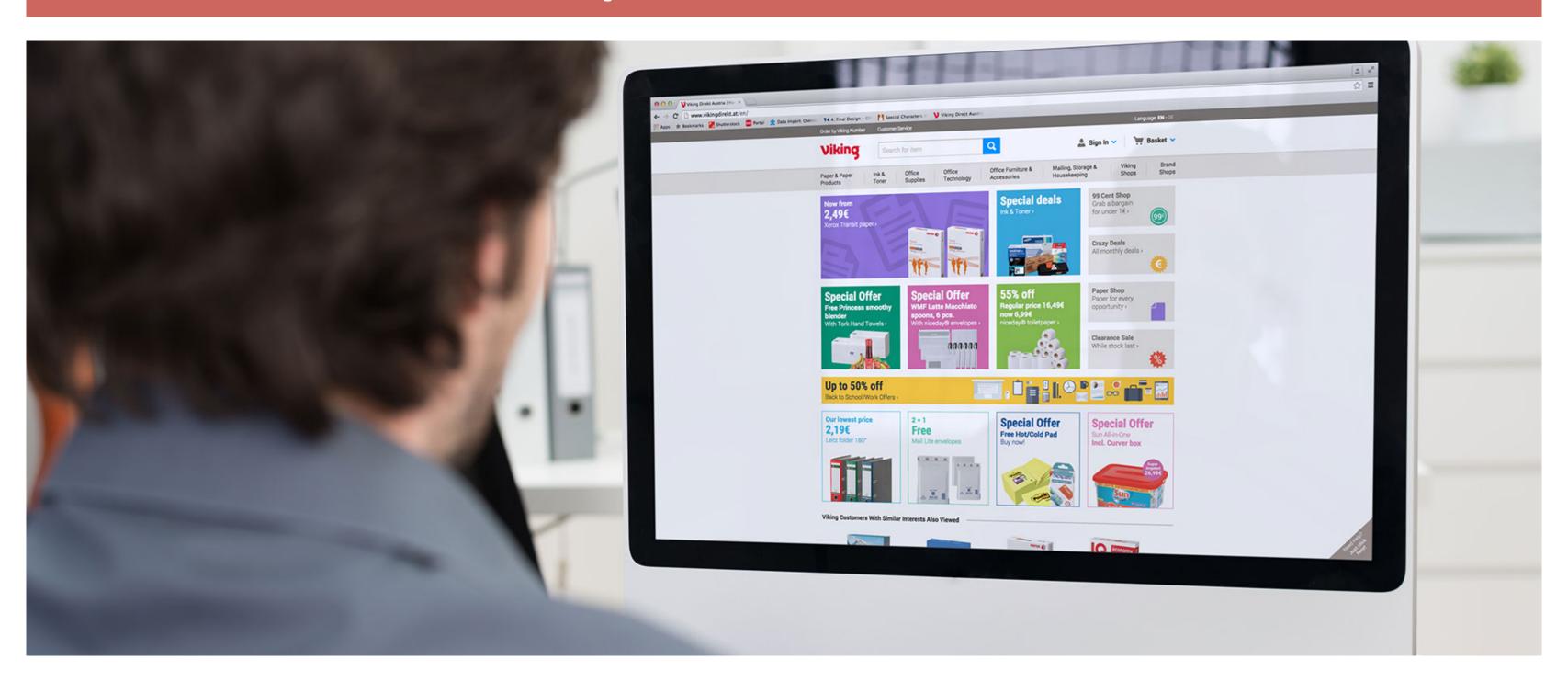
Dependency IT

Highly risky

Requirements new Platform	
Omni Channel	Multi device
Support multiple Business Units	Support EU organization
Single Code Base	Flexibility
Lower operational costs	SEO optimization



3. Platform Selection procedure





eCommerce Vendor Selection: Methodology

Team

- Office Depot EU
- Office Depot US
- Forrester
- Tacit Knowledge

12 week process

Scope

- Direct & Contract for Europe
- Must be valid for US market

Functional

 Proof of Concept demonstrations: complex user journeys - combining existing and aspirational functional scenarios

Vision & Architecture

- Vendor vision, strategy & roadmap alignment
- Architectural alignment with the defined Office Depot reference architecture

Investment & Partnership

- Commercial proposals & Total Cost of Ownership
- Executive briefings, demonstrating commitment for long term partnership

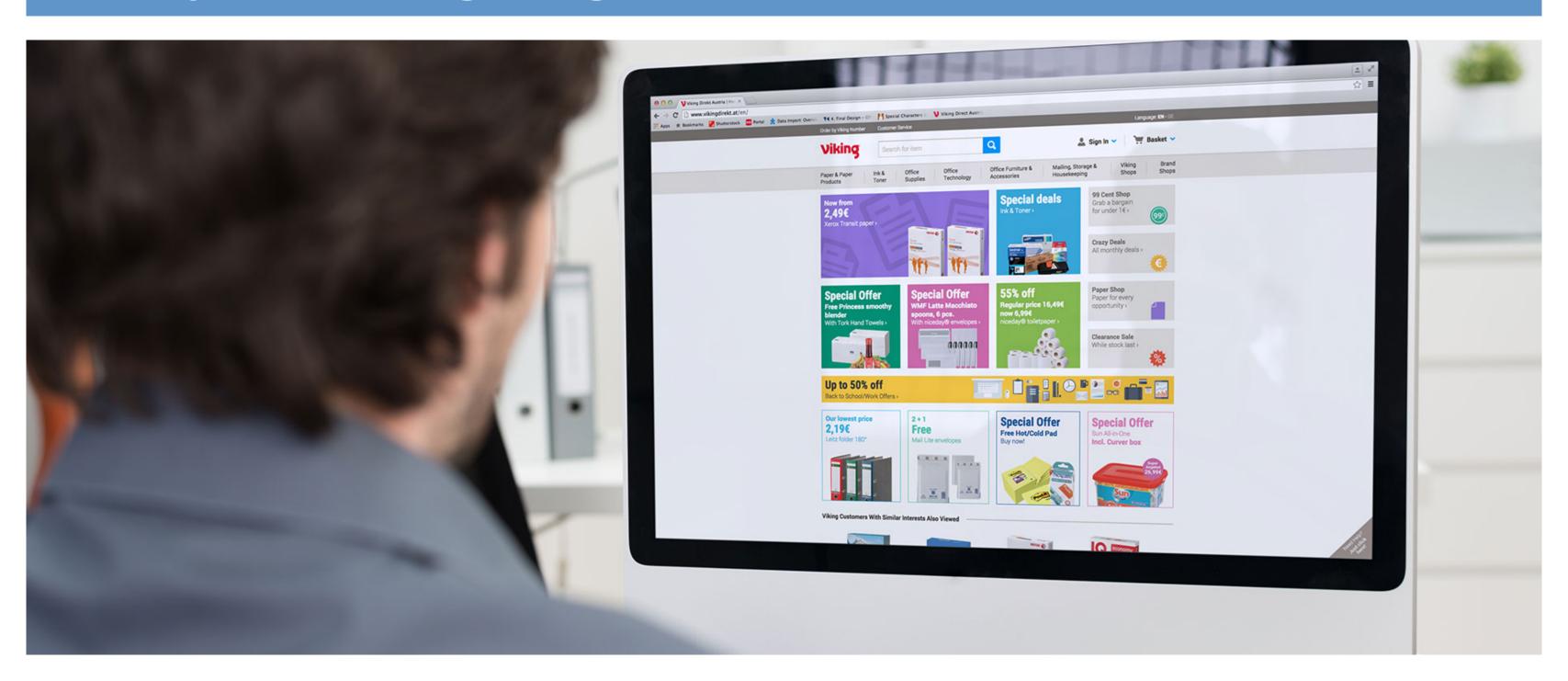
Deployment

- Implementation approach and resulting costs
- Ability to meet our implementation timelines

We have selected hybris as our preferred eCommerce platform



4. Replatforming Program





Phase 0 EVALUATION

Phase 1 DISCOVERY

Phase 2 PILOT (Austria)

Phase 3 ROLL-OUT

AS-IS APPRAISAL

- As-Is Analysis
- Software Selection
 & Vendor
 Engagement
- Reference Architecture Definition

SCOPE & DESIGN

- High Level Design
- Business Case
- Deployment Roadmap
- Risk Assessment
- Stage 2 Launch

PROOF OF CONCEPT

- Hybris Deploy Leveraging B2B Accelerator
- Integration Development
- Migration &
 Activation of Pilot
 Market (Austria)

ENHANCE & SCALE-UP

- Continued Activation & Extension of Platform Capabilities
- Deployment in all markets & channels

Aug/14

Q4/14

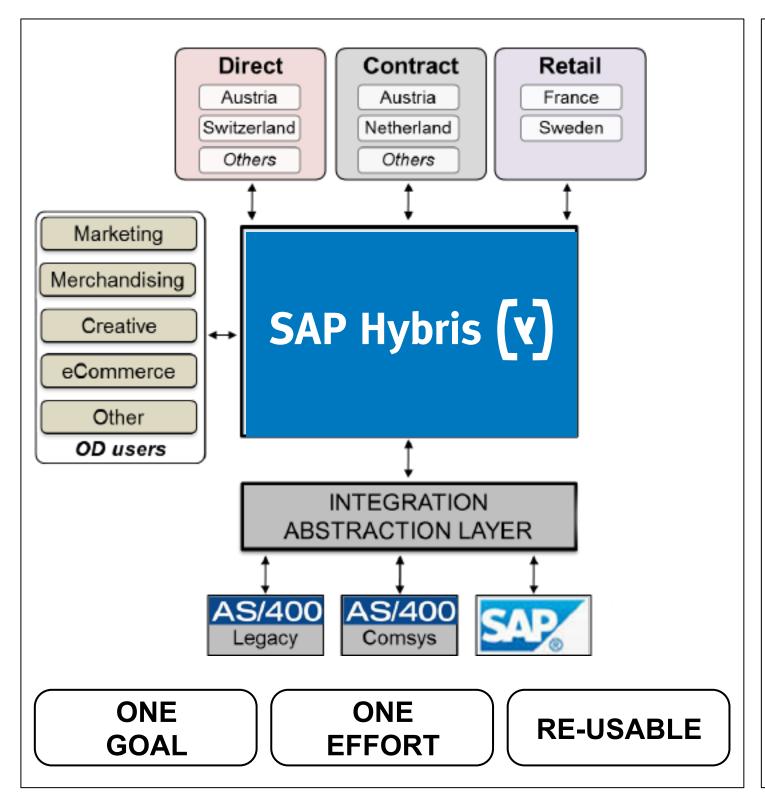
Q3/15

Planned Go-Live: 12 August 2015 –

successfully achieved



Proposal after the Discovery phase

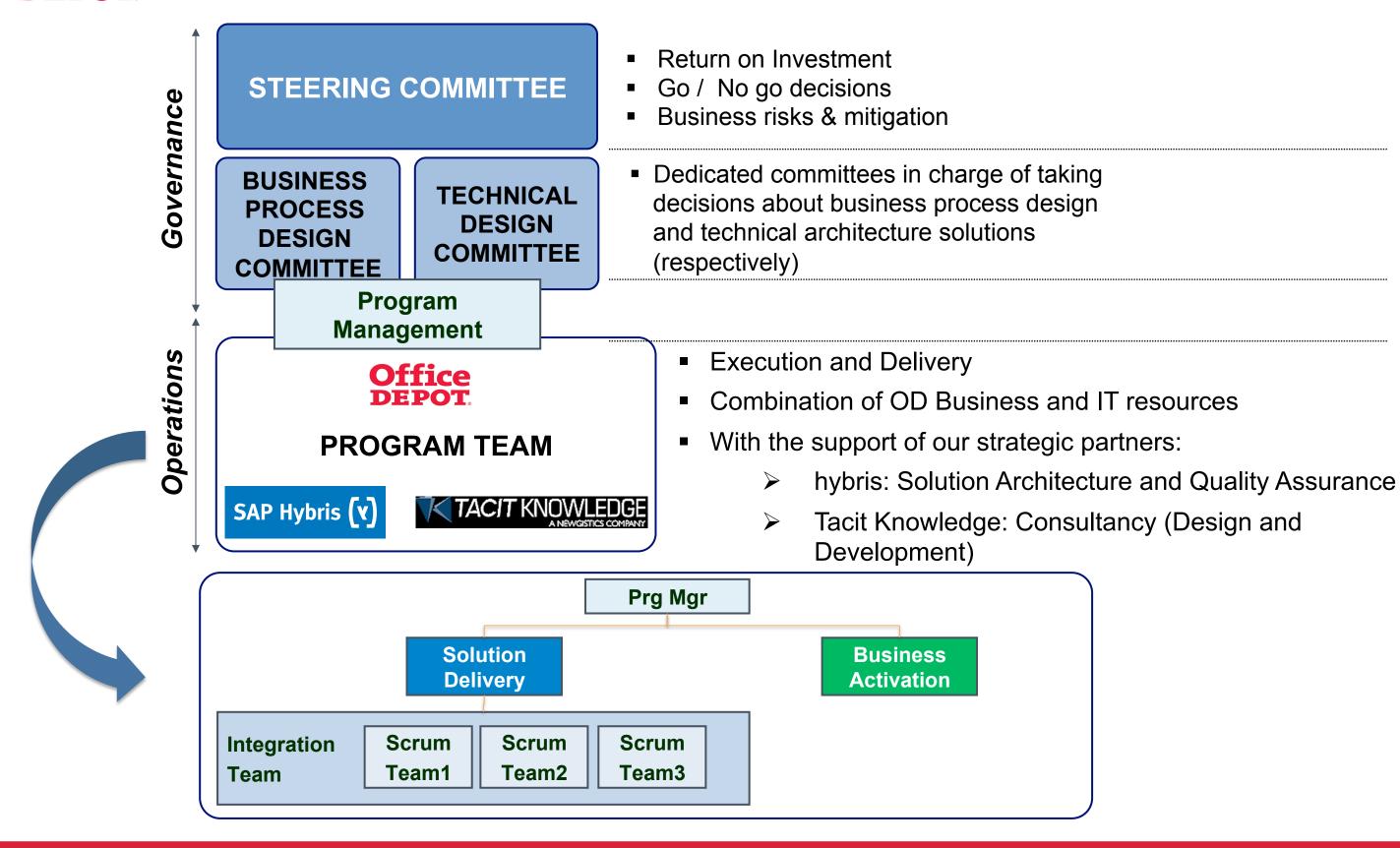


Hybris B2B Accelerator

MuleSoft ESB

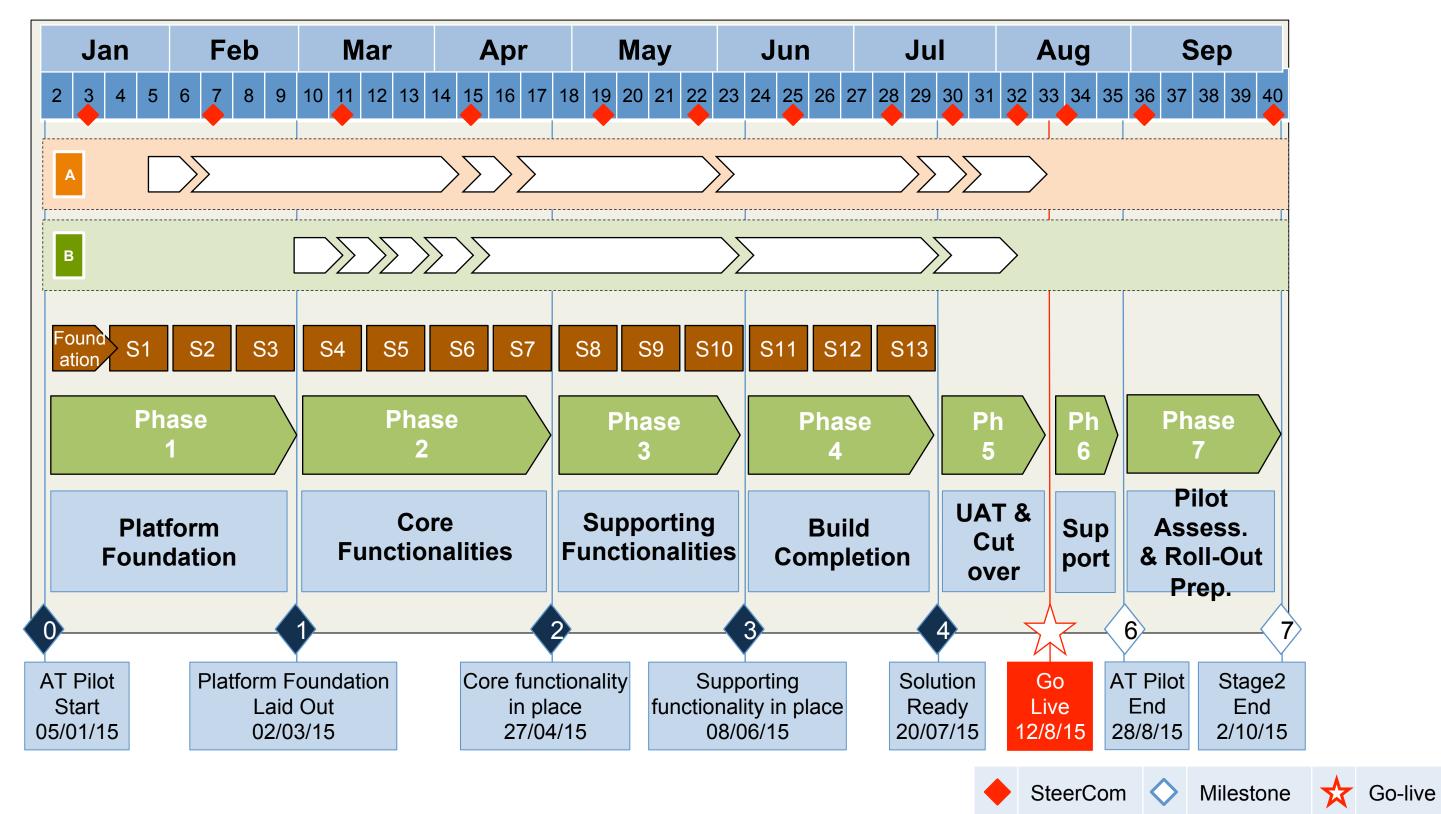
Office DEPOT

Program team



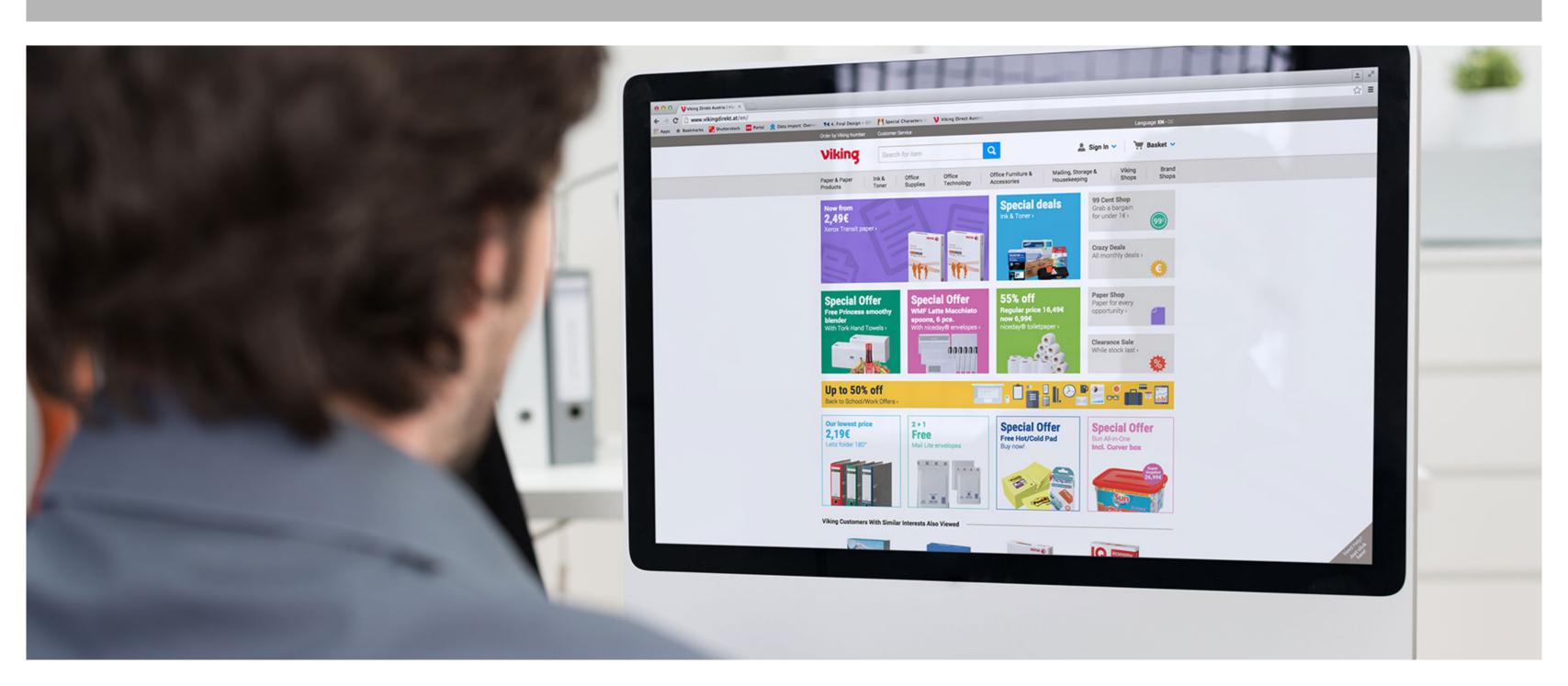


"Watergile" Planning



Office DEPOT.

5. Go Live



- 1. Increase of mobile traffic (+120%)
- 2. Increase in AOV (up to +10%)
- 3. Increase of SEO natural search traffic (+20%)
- 4. Significant performance improvement (66% faster on homepage load)

- 1. More frequent deployments (of new capabilities) every 2 weeks vs every Quarter
- 2. Less effort in development of new features by leveraging out of the box
- 3. Significant reduction of effort maintaining the website.



What went well:

- Team work during Go Live
- Mandate for scope with Product Owners
- Watergile project approach
- Business activation
- Usage of Customer Service Center resources



What can we improved next time

- Data migration
- Customer research / communication
- Internal communication after go live
- Business Activation follow up



Go Live Impression!



https://vimeo.com/141207666



Thank You!

Roy Egas – Sr SCRUM Product Owner